



**STATE OF TENNESSEE**

**DEPARTMENT OF COMMERCE AND INSURANCE**

**TENNCARE DIVISION**

and

**THE OFFICE OF THE COMPTROLLER OF THE TREASURY**

**DIVISION OF STATE AUDIT**

**MARKET CONDUCT EXAMINATION**

and

**LIMITED SCOPE FINANCIAL AND COMPLIANCE EXAMINATION**

**OF**

**TENNESSEE BEHAVIORAL HEALTH, INC.**

**NASHVILLE, TENNESSEE**

**FOR THE PERIOD JANUARY 1, 2004  
THROUGH JUNE 30, 2004**

**REVISED 12/6/05**

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DATE: December 6, 2005

The examination fieldwork for a Limited Scope Financial and Compliance Examination and Claims Processing Market Conduct Examination of Tennessee Behavioral Health, Inc., Nashville, Tennessee, was completed April 18, 2005. The report of this examination is herein respectfully submitted.

## **I. FOREWORD**

This report reflects the results of a market conduct examination “by test” of the claims processing system of Tennessee Behavioral Health, Inc. (TBH). Further, this report reflects the results of a limited scope examination of the financial statement account balances as reported by TBH. This report also reflects the results of a compliance examination of TBH’s policies and procedures regarding statutory and contractual requirements. A description of the specific tests applied is set forth in the body of this report and the results of those tests are included herein.

## **II. PURPOSE AND SCOPE**

### **A. Authority**

This examination of TBH was conducted jointly by the TennCare Division of the Tennessee Department of Commerce and Insurance (TDCI) and the Office of the Comptroller of the Treasury, Division of State Audit (Comptroller) under the authority of Section 3.12.10, 3.13.1, and 3.14.3 of the TennCare Partners Provider Risk Agreement between the State of Tennessee and TBH, and Tennessee Code Annotated Sections 56-51-132, 56-32-215, and 56-32-232.

TBH is licensed as a prepaid limited health services organization (PLHSO) in the state and participates by contract with the state as a behavioral health organization (BHO) in the TennCare Partners Program. The Tennessee Department of Mental Health and Developmental Disabilities (TDMHDD), is the state agency responsible for administration of the TennCare Partners Program. TDMHDD and the Bureau of TennCare are responsible for verifying the eligibility of participants and for assigning them to and disenrolling them from the TennCare Partners Program.

### **B. Areas Examined and Period Covered**

The market conduct examination focused on the claims processing functions and performance of TBH. The testing included an examination of internal controls surrounding claims adjudication, claims processing system data integrity, notification of claims disposition to providers and enrollees, and payments to providers.

The limited scope financial examination focused on selected balance sheet accounts and the TennCare income statements as reported by TBH on its National Association of Insurance Commissioners (NAIC) quarterly statement for the period ended June 30, 2004, and the Medical Loss Ratio report for the period ending June 30, 2004.

The limited scope compliance examination focused on TBH's provider appeals procedures, provider agreements and subcontracts; the demonstration of compliance with Federal Title VI of the 1964 Civil Rights Act and the Insurance Holding Company Act.

Fieldwork was performed using records provided by TBH before, during, and after the onsite examination, at the Nashville, Tennessee, office from October 4, 2004, through April 18, 2005.

C. Purpose and Objective

The purpose of the examination was to obtain reasonable assurance that TBH's TennCare operations were administered in accordance with the Provider Risk Agreement, and state statutes and regulations concerning BHO operations, thus reasonably assuring that the TBH TennCare members received uninterrupted delivery of mental health and substance abuse services on an ongoing basis.

The objectives of the examination were to:

- Determine whether TBH met certain contractual obligations under the Provider Risk Agreement and whether TBH was in compliance with the regulatory requirements for BHOs set forth in Tenn. Code Ann. § 56-51-101 *et seq.* and Tenn. Code Ann. § 56-11-201 *et seq.*;
- Determine whether TBH had sufficient financial capital and surplus to ensure the uninterrupted delivery of mental health and substance abuse services for its members on an ongoing basis;
- Determine whether TBH properly adjudicated claims from service providers and made payments to providers in a timely manner;
- Determine whether TBH had implemented an appeal system to reasonably resolve appeals from TennCare providers in a timely manner; and

- Determine whether TBH had corrected deficiencies outlined in prior examinations by the Comptroller or TDCI.

### III. PROFILE

#### A. Brief Overview

The TennCare Partners Program, a managed care capitation program for mental health and substance abuse services, was initiated on July 1, 1996, and is designed to function in a manner similar to the TennCare Program. TennCare replaced the existing Medicaid Program on January 1, 1994, with a program of managed health care providing traditional medical services. Prior to July 1, 1996, mental health and substance abuse services were generally funded by grants or fee-for-service payments from the state. Although some grant payments, such as contracts with the Department of Children's Services, to the community mental health centers are unaffected by the TennCare Partners Program, funding for most of the services has shifted to the TennCare Partners Program. Each month, the state pays a capitation rate for each TennCare Partners Program participant to one of the two managed care organizations, referred to as behavioral health organizations (BHOs), that contract with the state to provide mental health and substance abuse services. The BHOs are Premier Behavioral Systems of Tennessee, LLC (Premier), and Tennessee Behavioral Health Inc. (TBH).

TBH is licensed and regulated by TDCI as a PLSHO pursuant to Tenn. Code Ann. § 56-51-101 *et seq.* TDCI issued TBH a certificate of authority to operate as a PLHSO on October 15, 2002.

The assignment of TennCare Partners Program participants to the two BHOs is based upon the participants' enrollment in the TennCare managed care organizations. There were approximately 434,833 TBH participants as of June 30, 2004. During the examination period, the managed care organizations and their assigned participants to TBH were as follows:

- Volunteer State Health Plan, Inc.\*
- Preferred Health Partnership, Inc.
- Memphis Managed Care Corporation

\*Volunteer State Health Plan's TBH enrollees are assigned primarily to the BlueCare line of business.

The remaining managed care organizations' enrollments, approximately 896,687 participants, were assigned to Premier.

There are two categories of participants in the TennCare Partners Program: priority participants and basic participants. Priority participants include individuals diagnosed as severely and/or persistently mentally ill (SPMI) aged 18 years or older and individuals under the age of 18 diagnosed as having severe emotional disturbance (SED). TennCare Partners participants who are not priority participants are referred to as basic participants. Services covered for both the priority and basic participants include inpatient psychiatric hospitalization, outpatient mental health services, substance abuse treatment, psychiatric pharmacy and lab-related services, transportation to mental health and substance abuse services, and specialized crisis services. Additional services covered for the priority population includes mental health case management, 24-hour residential treatment, housing/residential care, specialized outpatient and symptom management, and psychiatric rehabilitation services.

An additional category of individuals for which mental health and substance abuse services are covered by the BHOs is judicials. These individuals are not considered enrollees or participants in the BHO plan but are entitled to coverage for services required by the statute or court order under which the individual was referred.

B. Administrative Organization of TBH

TBH was incorporated in the State of Tennessee on December 15, 1995, for the purpose of providing behavioral health care services to individuals participating in the State's TennCare Partners Program. TBH is a wholly owned subsidiary of Magellan Behavioral Health, Inc. (Magellan), a subsidiary of Magellan Health Services, Inc. On January 5, 2004, Onex Corporation, Toronto, Canada, acquired a 24% ownership interest in Magellan and became the ultimate controlling entity.

TBH contracts with AdvoCare of Tennessee, Inc., also a wholly owned subsidiary of Magellan, to manage the operations, administrative services and clinical services related to provision of all mental health benefits, to provide case management services and to arrange primary care and outpatient services.

The officers and board of directors for TBH at June 30, 2004, were as follows:

Officers for TBH

Russell C. Petrella, Senior Vice President – Public Solutions  
Mark Demilio, Chief Financial Officer

Director for TBH

Russell C. Petrella

C. Provider Contracts and Subcontracts

The contract between TDMHDD and TBH requires that TBH maintain a sufficient network of hospital providers with the capability of providing the benefits required under the contract. The contract also requires TBH to maintain a sufficient inpatient provider network, so no inpatient provider, especially the regional mental health institutes, is forced to exceed their licensed capacity. TBH contracts with the State of Tennessee's five regional mental health institutes. These institutes provide essential inpatient mental health services to the priority population. TBH has contracted with the regional mental health institutes on a per diem basis. Inpatient, intensive outpatient, and partial hospitalization services are also provided by hospitals across Tennessee on a per diem basis.

In addition, the contract encourages TBH to contract with community mental health centers (CMHCs). The primary providers of outpatient mental health services for the priority population are the CMHCs located across the state. The CMHCs act as care coordinators responsible for arranging the behavioral health care needs of their assigned participants. TBH compensates the CMHCs with monthly case rates payments per SPMI participant. The case rate payment is based on tiered levels determined by the average number of case management encounters the CMHC provides. The CMHC case rate payments are adjudicated through an internal claims processing system developed by AdvoCare. The 22 CMHCs send AdvoCare monthly electronic files that contain the claims information that is required on a standard physician medical claim form. AdvoCare sends interim monthly payments to the CMHCs which are ultimately reconciled to adjudicated claims data.

Other providers include physicians, psychiatrists, licensed social workers, and hospitals are paid through a subcontracted claim processor based upon a fee schedule or per diem. During the period under examination, Magellan subcontracted with Affiliated Computer Services, Inc. (ACS) for processing



and paying claims submitted by providers with the exception of CMHC providers.

Effective July 1, 1998, the State assumed financial responsibility for the cost of all behavioral health pharmacy services to TennCare enrollees in the TennCare Partners Program.

**D. Subsequent Event**

Effective July 1, 2004, TBH operates under two separate contractual agreements with the State. The contract to provide services to TennCare recipients in the Middle and West Grand regions for approximately 192,000 members contains provisions which essentially shares profits and losses equally with the State. TBH entered into a separate contractual arrangement to provide services to recipients in the East Grand region of the State for approximately 493,000 members. Profits and losses are not shared with the State for medical costs related to members assigned in the East Grand region.

**IV. PREVIOUS EXAMINATION FINDINGS**

The previous examination findings are set forth for informational purposes. The following were financial and claims processing deficiencies cited in the examination by the Comptroller of the Treasury, Division of State Audit, and the Tennessee Department of Commerce and Insurance, TennCare Division, for the period July 1, 1998, through June 30, 2000:

**A. Financial**

1. TBH did not provide the examiners with requested information, specifically the general ledgers of an affiliate, which support the allocation of administrative expenses on the NAIC Financial Statements.
2. TDCI non-admitted unsupported health care receivables of \$707,718. This item resulted in TBH's June 30, 2000 net worth being overstated and adjusted by TDCI.

None of the deficiencies listed above are repeated as part of this report.

B. Claims Processing System

1. TBH incorrectly paid three (3) of sixty (60) claims reviewed.
2. TBH improperly denied two (2) of sixty (60) claims reviewed.
3. Proper adjudication could not be determined for three (3) of sixty (60) claims.
4. Proper claims processing lags could not be ascertained for four (4) of sixty (60) claims reviewed.
5. TBH inadequately reported encounter data required by the TennCare Partners Provider Risk Agreement. The encounter data did not include all revenue, procedure, and diagnosis codes.
6. Of fifty (50) Regional Mental Health Institute claims reviewed, TBH incorrectly paid eighteen (18) claims.
7. Of fifty (50) Regional Mental Health Institute claims reviewed, TBH improperly denied twenty-six (26) claims.
8. Of fifty (50) Regional Mental Health Institute claims reviewed, two (2) claims did not contain all of the dates of service billed on the claim in TBH's claims processing system.
9. TBH is not in compliance with Tennessee Code Annotated (T.C.A.) §56-32-226(b), requirements for timely adjudication of claims.

Deficiency number 1 above is repeated as part of this report. The other deficiencies noted above were corrected and thus not repeated in this report.

C. Other Deficiencies

1. TBH did not include in the provider agreements all the requirements specified by the TennCare Partners Provider Risk Agreement Section 3.9.2.
2. TBH is non-compliant with Section 3.4.2.9 of the TennCare Partners Provider Risk Agreement regarding the explanation of benefits to participants.

None of the deficiencies listed above are repeated as part of this report.

## **V. SUMMARY OF CURRENT FINDINGS**

The summaries of current factual findings are set forth below. The details of testing as well as management's comments to each finding can be found in Sections VI, VII and VIII of this examination report.

### **A. Financial Analysis**

1. TBH should improve the methodology utilized for the allocation of management fees to expense categories on the NAIC financial statements by initially identifying salaries and compensation incurred by the management company which are 100% related to TBH or other affiliates. Salaries and compensation that are related 100% to a plan should be allocated to the specific plan before other pertinent ratios are applied. Any change to the methodology will not affect reported net income or net worth but the improved methodology will provide a more accurate representation of administrative expense on NAIC financial statements. (See Section VI.A.3.)

### **B. Claims Processing System**

1. The sampling methods to determine the claims payment accuracy percentages reported by TBH to TDMHDD were inadequate. TBH failed to include in the test population all claims processed by TBH and the claims processing subcontractor. (See Section VII.C.1.)
2. The April 2004 claims data file submitted by TBH for TDCI to test prompt pay requirements erroneously included a behavioral health claim that was paid by Premier. (See Section VII.A.)
3. From the 30 fee-for-service claims selected for testing, one claim had a keying error incorrectly reporting the date of service. (See Section VII.E.)
4. TBH does not load copayment accumulator files from the TennCare Bureau into their claims processing system. Without the consideration of the copayment accumulators from TennCare, TBH could continue to apply copays even if the enrollee has exceeded their annual out-of-pocket maximum. (See Section VII.H.)

5. A payment to a medical provider was erroneously made from a Premier bank account instead of a TBH bank account. (See Section VII.J.)

C. Compliance Testing

1. TBH did not provide written policies and procedures to process provider complaints. (See Section VIII.A.)
2. For two provider complaints tested, the response date on the complaint log did not agree with the date on the supporting documentation. (See Section VIII.A.)
3. The subcontract between Magellan and ACS for claims processing is non-compliant as of the report date due to changes in the subcontract requirements of the TennCare Partners Provider Risk Agreement. (See Section VIII.D.)
4. TBH did not submit to TDCI for required prior approval a tax sharing agreement with the parent company pursuant to Tenn. Code Ann. §§ 56-11-206(a)(2)(D) and 56-51-108. (See Section VIII.F.)

## VI. DETAIL OF TESTS CONDUCTED – FINANCIAL ANALYSIS

A. Financial Analysis

TBH is required to file annual and quarterly financial statements in accordance with NAIC and statutory guidelines with the Tennessee Department of Commerce and Insurance. The department uses the information filed in these reports to determine if TBH meets the minimum requirement for statutory reserves. The statements are filed on a statutory basis of accounting. Statutory accounting differs from generally accepted accounting principles because “admitted” assets must be easily convertible to cash, if necessary, to pay outstanding claims. “Non-admitted” assets such as furniture, equipment, and prepaid expenses are not included in the determination of plan assets and should not be considered when calculating capital and surplus.

At June 30, 2004, TBH reported \$22,987,769 in admitted assets, \$18,424,208 in liabilities and \$4,563,561 in capital and surplus on its NAIC statement. TBH reported a net loss of (\$2,120,287) on its statement of revenue and expenses as of June 30, 2004.

1. Capital and Surplus

Tenn. Code Ann. § 56-51-136 requires a PLHSO to establish and maintain statutory financial reserve requirements as calculated pursuant to Tenn. Code Ann. § 56-32-212.

Tenn. Code Ann. § 56-32-212(a)(2) includes in the definition of premium revenue “any and all payments made by the state to any entity providing health care services pursuant to any federal waiver received by the state that waives any or all of the provisions pursuant to any other federal law adopted by amendment to the required Title XIX state plan.” Based on this definition, all TennCare payments made to a licensed PLHSO such as TBH are included in the calculation of net worth and restricted deposit requirements.

2004 Statutory Net Worth Calculation

Tenn. Code Ann. states that the minimum net worth requirement shall be equal to the greater of (1) \$1,500,000 or (2) an amount totaling 4% of the first \$150,000,000 of revenue earned for the prior calendar year, plus 1.5% of the amounts earned in excess of \$150,000,000 for the prior calendar year. As noted in the Subsequent Event above, TBH entered into a separate contractual arrangement to provide services to recipients in the East Grand region of the State. An enhanced net worth requirement was calculated based upon actual premium revenues from January 1, 2004, through June 30, 2004, plus projected premium revenues from July 1, 2004, through December 31, 2004, based upon the new contract. TBH's projected premium revenue totaled \$173,821,765; therefore, based upon Tenn. Code Ann. § 56-32-212(a)(2), TBH's minimum enhanced net worth requirement at July 1, 2004, is \$6,357,326. From the NAIC Second Quarter statement filed on September 1, 2004, TBH reported total capital and surplus of \$4,563,561 as of June 30, 2004. On August 4, 2004, Magellan contributed \$1,800,000, to TBH's capital and surplus to address the deficiency as a result of the enhanced net worth requirement at July 1, 2004. With the capital infusion, the deficiency was appropriately corrected resulting in a \$6,235 excess enhanced net worth.

Premium Revenue for the Examination Period

For the examination period TBH was under a risk banding agreement with the State. The State reimburses TBH 50% of losses up to 10% of total TennCare revenue and for losses that exceed 10% of total TennCare revenue the State reimburses TBH 70% of the loss. For the examination period January 1 through June 30, 2004, TBH's premium revenue as defined by Tenn. Code Ann. § 56-51-136 and § 56-32-212(a)(2) is:

Net Premium Income	\$62,835,577
Risk Share Revenue	<u>1,823,130</u>
Total premium revenue January 1 through June 30, 2004	<u>\$64,658,707</u>

2. Restricted Deposit

Tenn. Code Ann. § 56-51-136, § 56-32-212(b)(2) and § 56-32-212(b)(3) require all licensed PLSHOs to maintain a deposit equal to \$900,000, plus an additional \$100,000 for each \$10 million or fraction thereof of annual premium revenue in excess of \$20 million and less than \$100 million as reported on the most recent annual financial statement filed with TDCI, plus \$50,000 for each \$10 million or fraction thereof of annual premium revenue in excess of \$100 million. As previously noted, Tenn. Code Ann. § 56-32-212(a)(2) includes in the definition of premium revenue "any and all payments made by the state to any entity providing health care services pursuant to any federal waiver received by the state that waives any or all of the provisions pursuant to any other federal law adopted by amendment to the required Title XIX state plan."

Based upon premium revenues for calendar year 2003 totaling \$119,808,080, TBH's statutory deposit requirement at June 30, 2004, is \$1,800,000; however, since May 1999 TBH has been required to maintain an enhanced restricted deposit of \$3,200,000. TBH has on file with TDCI safekeeping receipts documenting that deposits totaling \$3,200,000 have been pledged for the protection of the enrollees in the State of Tennessee.

3. Management Agreement and Administrative Expense Allocations

TBH contracts with AdvoCare of Tennessee, Inc. (AdvoCare), a wholly-owned subsidiary of Magellan Health Services, Inc., to manage operations, to provide administrative services and clinical services related to the provision of all mental health benefits, to provide case management services and to arrange primary care and outpatient services. AdvoCare contracts with outpatient mental health service providers directly on behalf of both TBH and Premier. AdvoCare reimburses outpatient mental health service providers utilizing payment methodologies including case rates based primarily on the level of services provided and the number of service encounters. The cost of these services are allocated by AdvoCare to TBH and Premier using methods AdvoCare considered reasonable and that reflected utilization of services provided to TBH members. These methods include proportionate formulas based on monthly membership counts of both BHOs and other encounter data.

For NAIC financial statement reporting, the management fee must be apportioned to the administrative expense categories defined on NAIC annual and quarterly financial statements. The NAIC 2004 Health Quarterly and Annual Statement Instructions require that an HMO that has paid management fees to an affiliated entity “shall allocate these costs to the appropriate expense classification item (salaries, rent, postage, etc.) as if these costs had been born directly by the company...The reporting entity may estimate these expense allocations based on a formula or other reasonable basis.”

The NAIC’s Statement of Statutory Accounting Principles No. 70 requires where entities operate within a group where personnel and facilities are shared, the shared expenses should be apportioned to the entities incurring the expense as if the expense had been paid solely by the incurring entity. The apportionment shall be completed based upon specific identification to the entity incurring the expense. Specific identification of an expense with an activity that is represented by one of the categories will generally be the most accurate method. Where specific identification is not feasible, allocation of expenses should be based upon pertinent factors or ratios such as studies of employee activities, salary ratios, premium ratios, or similar analysis.

For allocating the management fee paid by TBH to Advocare to expense classifications on the Underwriting and Investment Exhibit – Part 3 of the NAIC Annual Statement, TBH used allocation percentages derived from

the some of the administrative expenses categories on the Advocare trial balance. The allocation method failed to first specifically identify expenses incurred for the benefit of TBH by Advocare. The allocation method utilized by TBH incorrectly assumes that all companies will incur administrative expenses at the same ratio for all companies. Additionally, the method utilized by Advocare only allocates administrative expenses by Advocare but none incurred by Magellan on behalf of TBH.

TBH should review its methodology for apportioning the management fees to NAIC administrative expense classifications and categories. As discussed in the NAIC 2004 Health Quarterly and Annual Statement Instructions and Statutory Accounting Principle No. 70, TBH should allocate management fees to expense classifications as if these costs had been borne by TBH itself and to then allocate expenses to administrative categories first by specific identification. If specific identification is not possible, then allocation based on pertinent factors or ratios is acceptable. Administrative expenses incurred by both Advocare and Magellan should be considered. Documentation should be maintained to support that the allocation methodology is reasonable and yields the most accurate results.

#### MANAGEMENT'S COMMENTS

Management feels that the allocation methodology it has chosen is consistent with the guidelines outlined in NAIC Statement of Statutory Accounting Principles No. 70. TBH will reevaluate its allocation methodology and include Magellan costs, appropriately allocated by expense line item. TBH will perform this activity during the 4<sup>th</sup> quarter of 2005 and implement the suggested changes with the 2005 annual report due in March 2006.

#### 4. Claims Payable

As part of the NAIC Statement filing requirements, TBH is required to provide a statement of actuarial opinion. This statement expresses an opinion on whether the claims payable reported by the BHO is adequate to cover all future obligations. This statement must be prepared by a member of the American Academy of Actuaries. TBH's statement was prepared by Ernst & Young, LLP, and met all the requirements established by the NAIC. The actuarial statement supported a claims payable amount of \$10,245,696 as of June 30, 2004. This amount agreed



with the amount reported on the NAIC balance sheet as "Claims Unpaid."

5. Recovery Amounts/Third Party Liability

Section 3.15.7 of the Provider Risk Agreement states third party liability recoveries and subrogation amounts will be treated as offsets to claims expense. TBH makes the adjustment for the recovered amount to the actual claim involved in the recovery. The amount is recorded as a reduction of medical expense.

B. Medical Loss Ratio

Beginning June 7, 2001, the Provider Risk Agreement requires TBH to submit a Medical Loss Ratio Report (MLR) report monthly. The MLR accounts for medical payments and incurred but not reported (IBNR) claims expense based upon month of service. TBH submitted monthly MLR reports which reported actual and estimated monthly medical claims expenditures to be reimbursed by the TennCare Bureau. The estimated monthly expenditures are supported by a letter from an actuary which indicates that the MLR estimates for IBNR expenses have been reviewed for accuracy.

No discrepancies were noted during the review of documentation supporting the amounts reported on the MLR reports.

C. Schedule of Examination Adjustments to Capital and Surplus

There were no examination adjustments to capital and surplus.

## VII. DETAIL OF TESTS CONDUCTED – CLAIMS PROCESSING SYSTEM

A. Time Study of Claims Processing

The purpose of conducting a time study of claims is to determine whether TBH pays claims promptly within the time frames set forth in Tenn. Code Ann. § 56-32-226(b)(1), and Section 3.13.2 of the Provider Risk Agreement. The statute mandates the following prompt pay requirements:

The health maintenance organization shall ensure that ninety percent (90%) of claims for payment for services delivered to a TennCare enrollee (for which no further written information or substantiation is required in order to make payment) are paid within thirty (30) calendar

days of the receipt of such claims. The health maintenance organization shall process, and if appropriate pay, within sixty (60) calendar days ninety-nine point five percent (99.5%) of all provider claims for services delivered to an enrollee in the TennCare program.

(A) "Pay" means that the health maintenance organization shall either send the provider cash or cash equivalent in full satisfaction of the allowed portion of the claim, or give the provider a credit against any outstanding balance owed by that provider to the health maintenance organization.

(B) "Process" means the health maintenance organization must send the provider a written or electronic remittance advice or other appropriate written or electronic notice evidencing either that the claim had been paid or informing the provider that a claim has been either partially or totally "denied" and specify all known reason for denial. If a claim is partially or totally denied on the basis that the provider did not submit any required information or documentation with the claim, then the remittance advice or other appropriate written or electronic notice must specifically identify all such information and documentation.

TDCI previously requested data files from TBH containing all claims processed during the months of January 2004 and April 2004. The dates of services of claims processed during these two months are of the most relevance to the examination period. Each set of data was tested in its entirety for compliance with the prompt pay requirements of Tenn. Code Ann. § 56-32-226. Because these tests were performed on all claims processed in January 2004 and April 2004, no projection of results to the population is necessary. Listed below are the results of these analyses:

	Within 30 days	Within 60 days	Compliance
T.C.A. Requirement	90%	99.5%	
January 2004	99%	100.0%	<b>Yes</b>
April 2004	100%	100.0%	<b>Yes</b>

TBH processed claims timely in accordance with Tenn. Code Ann. § 56-32-226(b)(1) for claims processing requirements in the months of January 2004 and April 2004.

Issue Identified with Prompt Pay Data File Submission

The April 2004 claims data file submitted by TBH for TDCI to test prompt pay requirements erroneously included a behavioral health claim that was paid by Premier. TBH should ensure that the prompt pay data file submissions appropriately include only TBH processed claims.

MANAGEMENT'S COMMENTS

TBH will review claims files before submission to ensure that prompt pay data files include only claims processed by TBH.

B. Determination of the Extent of Test Work of the Claims Processing System

Several factors were considered in the determination of the extent of test work to be performed in the testing of TBH's claims processing system.

The following items were reviewed to determine the risk that TBH had not properly processed claims:

- Complaints on file with TDCI related to accurate claims processing
- Results of prompt pay testing by TDCI
- Results reported on the claims payment accuracy report submitted to TDCI and TDMHDD
- Review of the preparation of the claims processing accuracy report
- Review of internal controls

There were significant weaknesses found in the preparation of the claims payment accuracy report, thus substantive tests were increased as discussed below in Section VII.C.

C. Claims Payment Accuracy Report

Section 3.12.14 of the Provider Risk Agreement requires that performance measurements shall be submitted to TDMHDD in accordance with Attachment E. Attachment E section I.2 requires that 97% of claims are paid accurately upon initial submission. TBH is required to submit quarterly a claims payment accuracy report 30 days following the end of each quarter.

1. Procedures to Review Claims Payment Accuracy Reporting

The review of the claims payment accuracy report included an interview with responsible staff to determine the policies, procedures, and sampling methodologies surrounding the preparation of the claims payment accuracy report. These interviews were followed by a review of the supporting documentation used to prepare the monthly reports for July, August, and September 2004. For testing purposes, these months are of the most relevance to the examination period because of the lag between the date of service and the received and processed date of CMHC claims.

#### Tests Performed for Fee-For-Service Claims

Evaluation of the test performed by Magellan indicates that a 2% randomized sample of completed fee-for-service claims for claims processed by the claims processing subcontractor, ACS is audited. A detailed matrix of the audit database attributes tested was also reviewed.

#### Tests Performed for CMHC Case Rate Payment Claims

CMHC case rate payment claims were not included in the claims payment accuracy testing by Magellan. All claims should be included in the population for evaluation and reporting of claims payment accuracy requirements of Section 3.12.14 of the Provider Risk Agreement. As a result, claims payment accuracy percentages previously reported by TBH do not accurately reflect the claims payment accuracy percentages actually achieved by TBH. In order to gain confidence in the payment accuracy levels for CMHC case rate claims payments, TDCI expanded testing of CMHC case rate payments as discussed below in Section VII.D.

#### MANAGEMENT'S COMMENTS

Pursuant to this finding, TBH added the CMHC case rate claims to the claims payment accuracy testing beginning November 2004.

#### 2. Results of Review of the Claims Payment Accuracy Reporting

The number of claims tested and the methodology used to test the fee-for-service claims appears adequate.

Two CMHCs were judgmentally selected for testing by TDCI and the Comptroller to verify TBH's calculation of CMHC payments. The claims

data for one month was examined for each CMHC to determine adjudication accuracy and to recalculate the case rate payment for that month. No deficiencies were noted in either the testing performed by Magellan on only the ACS claims or the alternative testing performed by TDCI on the CMHC claims.

D. Claims Selected For Testing by TDCI and the Comptroller

Sixty claims were selected for testing. For previous prompt pay testing by TDCI, TBH had provided a data file of paid and denied claims for the month of April 2004. For each claim processed, the data file included the date received, date paid, the amount paid and, if applicable, an explanation for denial of payment.

The number of claims selected for testing was not determined statistically. The results of testing are not intended to represent the percentage of compliance or non-compliance within the total population of claims.

To ensure that the April 2004 data files included all claims processed in the month, the total amount paid per the data files was reconciled to the triangle lags. As part of the examination, the triangle lags were reconciled to the general ledger for the six month period to within an acceptable level.

Of the 60 claims selected for testing, 30 were fee-for-service claims processed through the ACS claims processing system. The remaining 30 were CMHC case rate claims designated as capitated claims in the data file and were not processed in the ACS system.

As previously noted, TDCI and the Comptroller expanded testing for CMHC claims since TBH failed to include CMHC claims in the claims payment accuracy reporting test work. In lieu of performing attribute testing on the CMHC claims, alternative test procedures were performed by TDCI as follows:

- Analyzed the case rate system to develop an understanding of the case rate payment process from initial submission of the claim data from the CMHC to the final adjudication payment made by TBH;
- Selected two (2) CMHCs and examined each CMHC's data from one month for adjudication accuracy and recalculated the case rate payment for that month;
- Determined if the encounter data submitted to the TennCare Bureau contains denied CMHC claims; and

- Determined if data files submitted for prompt pay testing contained denied CMHC claims.

Ten enrollees were selected from each CMHC and the encounters/claims for the twenty enrollees were examined. No items were noted during the expanded test work of processed CMHC claims.

E. Comparison of Actual Claim with System Claim Data

The purpose of this test is to ensure that the information submitted on the claim was entered correctly in the claims processing system. Attachment D of the Provider Risk Agreement lists the minimum required data elements to be captured from claims and reported to TennCare as encounter data.

Original hard copy claims were requested for the 30 fee-for-service claims selected for testing. If the claim was submitted electronically, the original electronic submission file associated with the claim was requested and reviewed. The data elements of Attachment D recorded on the claims selected were compared to the data elements entered into TBH's claims processing system.

Additionally, for the 20 enrollees selected from the CMHC system, claim information submitted by the CMHC to the BHO was compared with the encounter data reported to TennCare.

From the 30 fee-for-service claims selected for testing, one claim had a keying error incorrectly reporting the date of service. No discrepancies were noted in the CMHC testing.

MANAGEMENT'S COMMENTS

Magellan meets with the claims vendor weekly in order to review keying patterns and/or scanning errors. Magellan works with the claims vendor to develop/implement corrective actions.

F. Adjudication Accuracy Testing

The purpose of adjudication accuracy testing is to determine if claims selected were properly paid, denied, or rejected.

No discrepancies were noted in adjudication accuracy testing of the 30 selected fee-for-service claims.

G. Price Accuracy Testing

The purpose of price accuracy testing is to determine whether payments for specific procedures are in accordance with the system price rules assigned to providers, whether payments are in accordance with provider contracts, and whether amounts are calculated correctly.

For the 30 fee-for-service claims selected for testing, no discrepancies were noted. Also, there were no discrepancies noted in the case rate payment methodology.

H. Copayment Testing

The purpose of testing copayments is to determine if the copayments for enrollees subject to out-of-pocket payments for certain procedures are accurately calculated in accordance with section 3.4.4 of the Provider Risk Agreement.

TDCI requested a list of the 100 enrollees with the highest dollar amount of copayments applied. The copayment amounts for five TBH enrollees were compared to the copayment information in the ACS (fee-for-service) claims processing system.

TBH does not load copayment accumulator files from the TennCare Bureau into either the fee-for-service or the CMHC claims processing systems; therefore, TDCI could not determine if the enrollees exceeded their maximum out-of-pocket payment liability. Without consideration of the copayment accumulators from TennCare, TBH could continue to apply copayments even when an enrollee has exceeded his/her annual out-of-pocket maximum.

### MANAGEMENT'S COMMENTS

Copayment accumulator routines are being rewritten in connection with TennCare Reform benefit limits to be effective January 1, 2006.

#### I. Remittance Advice Testing

The purpose of remittance advice testing is to determine whether remittance advices sent to the provider accurately reflect the processed claim information in the system.

The remittance advices for ten of the 30 fee-for-service claims selected for testing were obtained to compare the payment and/or denial reasons per the claims processing system to the information communicated to the providers. No differences were noted between the payment information in the claims processing system and the information communicated to the providers.

#### J. Analysis of Cancelled Checks

The purpose of analyzing cancelled checks is to verify the actual payment of claims by TBH and determine whether a pattern of significant lag times exists between the issue date and the cleared date on the checks examined.

The cancelled checks for five (5) claims tested were requested. The check amounts agreed with the amounts paid per the remittance advices and no pattern of significant lag times between the issue date and the cleared date was noted. However, a payment to a medical provider was erroneously made from a Premier bank account instead of the TBH bank account.

### MANAGEMENT'S COMMENTS

TBH will work with the examiners and a claims specialist to research payment erroneously made from a Premier bank account. With the separate accounts and functions in place, this appears to be an anomaly.

#### K. Pended Claims

The purpose of testing pended claims is to determine the existence of claims that have been suspended or pended by TBH, the reasons for suspending the claims, the number of suspended claims that are over 60 days old, and whether a potential material unrecorded liability exists. TBH provided the



examiners a pended claims report as of April 30, 2004. TBH reported a total of 122 pended claims of which ten were over 60 days old. The review of the pend file does not indicate a potential material unrecorded liability.

L. Electronic Claims Capability

Section 3.13.2 of the Provider Risk Agreement states, "The Contractor shall have in place, an automated claims processing system capable of accepting and processing claims submitted electronically." The electronic billing of claims allows the BHO to process claims more efficiently and cost effectively.

The Health Insurance Portability and Accountability Act, Title II ("HIPAA") requires that all health plans be able to transmit and accept all electronic transactions in compliance with certain standards as explained in the statute by October 15, 2002. The U.S. Department of Health and Human Services extended the deadline until October 15, 2003, for health plans requesting additional time. Failure to comply with the standards defined for the transactions listed can result in the assessment of substantial penalties.

TBH has implemented the necessary changes to process claims per the standards outlined in the HIPAA statutes. TBH is currently processing claims under these standards for some providers.

M. Mailroom Testing and Claims Inventory Controls

The purpose for the review of mailroom and claims inventory controls is to determine if procedures followed by TBH ensure that all claims received from providers are either returned to providers where appropriate or processed by the claims processing system. The review of mailroom and claims inventory internal control questionnaire section provided assurance that mailroom inventory controls are adequate.

## **VIII. REPORT OF OTHER FINDINGS AND ANALYSES – COMPLIANCE TESTING**

A. Provider Complaints

The purpose for testing provider complaints is to determine if TBH has developed adequate procedures to ensure provider complaints are responded to in a timely manner.

There were seven complaints on the 2004 complaint log maintained by TBH. All seven complaints were tested. The provider complaints tested were all responded to within 30 days.

The following deficiencies were noted during review of provider complaints:

- TBH did not provide to the examiners written policies and procedures to process provider complaints.
- For two of the seven complaints, the “response date” as recorded on the provider complaint log did not agree with the response date recorded in the actual documentation supporting the complaint.

#### MANAGEMENT’S COMMENTS

TBH will provide policy CR.1103.03, Provider Performance Inquiry and Review Policies and Standards to TDCI for review. Appeals oversight will continue to review/monitor complaints for consistency and accuracy.

#### B. Provider Manual

The provider manual outlines written guidelines for providers that include, but are not limited to, requirements for obtaining authorization to provide certain treatments to enrollees and for submitting claims for payment. In addition, the provider manual informs providers of the correct procedures to follow in the event of a disputed claim.

TBH’s provider agreements reference TBH’s provider manual for written guidelines as it pertains to standards for care, utilization review/quality improvement, claims processing and other procedural requirements. These references incorporate the provider manual into the provider agreements, and therefore the provider manual requires prior approval in accordance with Tenn. Code Ann. § 56-51-108.

TBH has submitted the current provider manual to TDCI and has received the necessary approval.

#### C. Provider Agreements

Agreements between a PLHSO and medical providers represent operational documents to be prior approved by TDCI in order for TDCI to grant a certificate of authority for a company to operate as a PLHSO as provided by

Tenn. Code Ann. § 56-51-106(6). The PLHSO is required to file a notice and obtain the Commissioner's approval prior to any material modification of the operational documents in accordance with Tenn. Code Ann. § 56-51-108. Additionally, TDMHDD has defined through contract with TBH minimum language requirements to be contained in the agreement between TBH and its contracted providers. These minimum contract language requirements, include but are not limited to, standards of care, assurance of TennCare enrollees rights, compliance with all Federal and State laws and regulations, and prompt and accurate claims payment.

Section 3.9.2 of the Provider Risk Agreement requires that all provider agreements executed by TBH shall at a minimum meet the current requirements listed in Section 3.9.2 of the Provider Risk Agreement.

Four provider agreements related to claims selected for testing were reviewed to determine if they contained all the minimum language requirements of Section 3.9.2 of the Provider Risk Agreement. All four agreements met the minimum language requirements of Section 3.9.2 as of June 30, 2004.

D. Subcontracts

During the examination period, ACS was subcontracted by Magellan to provide claims processing services. The subcontract between TBH and ACS for claims processing was reviewed for compliance and found to be in compliance at the exam date of June 30, 2004; however, the contract is non-compliant at the report date due to changes in the TennCare Partners Provider Risk Agreement that have not been incorporated into the subcontract. The subcontract should be updated to include language related to the following Provider Risk Agreement provisions:

- Section 3.1.12 Fraud and Abuse.
- Section 3.7.1.6 HIPAA Requirements
- Section 6.15.1 Debarment and Suspension.
- Section 6.5.2 Bid Proposals
- Section 3.7.2.25 Indemnification
- Section 3.7.1.9 Revoking Delegation

- Section 1-8 Third Party Beneficiaries
- Section 3.1.12.2.5 Display Signs:

#### MANAGEMENT'S COMMENTS

An AdvoCare staff Member and Magellan legal staff are working to draft an administrative amendment to the ACS subcontract in order to implement the above referenced changes. Once updated, the subcontract will be submitted for review/approval.

#### E. Title VI

Effective July 1996, Section 3.17 of the Provider Risk Agreement required TBH to demonstrate compliance with Federal Title VI of the 1964 Civil Rights Act that prohibits discrimination based on race, color or national origin. TBH was in compliance with Section 3.17 of the Provider Risk Agreement.

#### F. Certificate of Authority – Tax Allocation Agreement

TBH implemented a tax allocation agreement with Magellan in 2004. Tenn. Code Ann. § 56-51-108 requires that in order to maintain its eligibility for a certificate of authority, a PLHSO must continue to meet all conditions required to be met under §§ 56-51-106 and 56-51-107 for application and issuance of its certificate of authority. Tenn. Code Ann. § 56-51-106(1) requires a copy of the applicant's basic organization documents. A tax sharing agreement between TBH and Magellan is a basic organization document.

Furthermore, Tenn. Code Ann. § 56-11-206(a)(2)(D) states that TBH should not enter into transactions related to the tax allocation agreement unless TBH gives written notice to TDCI of its intention to enter into this tax allocation arrangement at least thirty (30) days prior to its implementation and TDCI does not disapprove this transaction within that 30-day period.

It should be noted that after TDCI notified TBH that it had not submitted this tax allocation agreement to TDCI for prior approval as required, TBH made the appropriate "Form D" holding company registration filing. TDCI approved the tax allocation agreement on June 24, 2005. TBH is still required to

submit the tax allocation agreement as a change to a basic organizational document in the form of a material modification to its certificate of authority.

#### MANAGEMENT'S COMMENTS

TBH has submitted the proper documentation necessary for a material modification to the certificate of authority as it relates to the tax allocation agreement.

#### TDCI REBUTTAL

The material modification to the certificate of authority as it relates to the tax allocation agreement was submitted to TDCI for approval with the management's comments to this examination report on October 26, 2005. TBH is again reminded to consider the prior approval requirements of Tenn. Code Ann. § 56-51-108 and § 56-11-206 before executing or altering basic organization documents of the company.

The examiners hereby acknowledge the courtesy and cooperation of the officers and employees of TBH.